AFRICAN WOMEN'S DEVELOPMENT FUND (AWDF)

FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2017

# African Women's Development Fund (AWDF)

For the year ended 31 Decem	hor	2017

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### CORPORATE INFORMATION

**Executive Board** 

Ms. Ndeye Sow (Board Chair)

Ms. Theodosia Sowa (Chief Executive Officer)

Ms. Arielle Enninful (Treasurer - Appointed May 2017)

Dr. Hilda Mary Tadria Ms. Bisi Adeleye-Fayemi

Ms. Taaka Awori

Ms. Agnes Utunga Phiri (Appointed November 2017)

Ms. Abena Amoah (Retired May 2017)

Registered office

AWDF House

Plot 78 Ambassadorial Enclave

East Legon Accra, Ghana

Independent auditor

 ${\bf Price water house Coopers}$ 

Chartered Accountants No. 12 Airport City Una Home 3rd Floor

PMB CT42 Cantonments

Accra

**Solicitor** 

Ghartey and Ghartey

P. O. Box OS 1003

Osu, Accra

Bankers

Barclays Bank Ghana Limited

**Ecobank Ghana Limited** 

### REPORT OF THE EXECUTIVE BOARD OF DIRECTORS

The directors have the pleasure in submitting their report and audited financial statements of the African Women's Development Fund (AWDF) for the financial year ended 31 December 2017.

# Statement of Directors' responsibilities

The directors are responsible for the preparation of financial statements for each financial year, which give a true and fair view of the state of affairs of the Organisation and of the surplus or deficit and cash flows for that period. In preparing these financial statements, the directors have selected suitable accounting policies and then applied them consistently, made judgements and estimates that are reasonable and prudent, followed International Public Sector Accounting Standards (IPSAS) and complied with the requirements of the Companies Act, 1963 (Act 179).

The directors are responsible for ensuring that the Organisation keeps proper accounting records that disclose with reasonable accuracy at any time the financial position of the Organisation. The directors are also responsible for safeguarding the assets of the Organisation and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Principal activities

The African Women's Development Fund (AWDF) is a grant-making organisation that supports local, national and regional women's organisations working towards the empowerment of African women and the promotion and realisation of their rights. AWDF supports African women's activist organisations and individuals through, grant making, institutional capacity building, advocacy, and knowledge generation. Since January 2017, six countries in the Middle East have been added to our grant making geography specifically as part of the Leading from the South initiative.

#### Results

The statement of financial performance on page 7 shows a surplus for the year of US\$410,302 (2016: US\$253,297). The result has increased the fund balance from US\$4,206,470 as at 31 December 2016 to US\$4,955,533 as at 31 December 2017.

#### Auditor

The Organisation's auditor, PricewaterhouseCoopers has expressed willingness to continue in office in accordance with Section 134 (5) of the Companies Act, 1963 (Act 179).

BY ORDER OF THE BOARD

**Board Member:** 

rielle Enninful

Chief Executive Officer: THEO SOUR

8 June 2018

8 June 2018

# INDEPENDENT AUDITOR'S REPORT TO THE DIRECTORS OF AFRICAN WOMEN'S DEVELOPMENT FUND

# REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### **Our Opinion**

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the African Women's Development Fund (AWDF) as at 31 December 2017, and of its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards (IPSAS) and in a manner required by the requirements of the Companies Act, 1963 (Act 179).

#### What we have audited

We have audited the financial statements of the African Women's Development Fund for the year ended 31 December 2017.

The financial statements on pages 6 to 31 comprise:

- the statement of financial position as at 31 December 2017;
- the statement of financial performance for the year then ended;
- the statement of changes in net assets/equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the African Women's Development Fund (AWDF) in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

#### Other information

The Board of Directors is responsible for the other information. The other information comprises the Report of Executive Board of Directors but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with

# INDEPENDENT AUDITOR'S REPORT TO THE DIRECTORS OF AFRICAN WOMEN'S DEVELOPMENT FUND

# REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Other information (continued)

the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of the directors for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with International Public Sector Accounting Standards (IPSAS) and the requirements of the Companies Act, 1963 (Act 179) and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Organisation or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for overseeing the financial reporting process.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
  or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
  is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the internal control.

# INDEPENDENT AUDITOR'S REPORT TO THE DIRECTORS OF AFRICAN WOMEN'S DEVELOPMENT FUND

# REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

# Auditor's responsibilities for the audit of the financial statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and events in
  a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and have communicated with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

The Companies Act, 1963 (Act 179) requires that in carrying out our audit we consider and report on the following matters. We confirm that:

- we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- ii) in our opinion proper books of account have been kept by the Organisation, so far as appears from our examination of those books; and
- iii) the Organisation's statement of financial position and Organisation's statement of financial performance are in agreement with the books of account.

The engagement partner on the audit resulting in this independent auditor's report is Maxwell Darkwa (ICAG/P/1143).

Pricewaterhouse Coopers (ICAG/F/2018/028)

**Chartered Accountants** 

Accra, Ghana

8 June 2018



# STATEMENT OF FINANCIAL POSITION

(All amounts are expressed in US dollars unless otherwise stated)

	sc stated)		
		As at :	31 December
	**	2017	2016
Assets	Notes		
Non-current assets			
Property and equipment			
Intangible assets	3	1,077,176	747,008
Investment property	4	80,823	87,638
Investments	5	933,700	681,359
investments	6	1,000,000	100,000
		3,091,699	1,616,005
Current assets			
Recoverable from non-exchange transactions	7	6,088	110,172
Receivables from exchange transactions	8	121,509	126,253
Fixed deposits	9	2,812,834	2,072,115
Cash and cash equivalents	10b	4,417,564	7,584,876
		4,41/,304	7,504,070
		_7,357,995	9,893,416
Total assets		10,449,694	11,509,421
Liabilities			
Current liabilities			
Payables under non-exchange transactions	11	3,712,605	341,255
Accounts payable	12	260,813	178,835
Temporary restricted funds	13	1,520,743	6,782,861
		5,494,161	7,302,951
Total liabilities		5,494,161	7,302,951
Total assets less total liabilities			
Total assets less total habilities		4,955,533	4,206,470
Net assets			
Endowment fund	4.		
Unrestricted funds	14	3,938,348	3,592,744
Revaluation reserves	15	678,424	613,726
300000 C 2000000000000000000000000000000	16	$_{338,761}$	
Total net assets			
Local liet assets		4,955,533	4,206,470

The notes on pages 10 to 31 are an integral part of these financial statements.

The financial statements on pages 6 to 31 were approved by the Executive Board on 8 June 2018 and signed on their behalf by:

Board Member: Arielle Enninful

Chief Executive Officer: 7160 Soor

# STATEMENT OF FINANCIAL PERFORMANCE

(All amounts are expressed in US dollars unless otherwise s	stated)		
		Year ended 3	1 December
		2017	2016
Revenue	Notes		
Revenue from non-exchange transactions			
Public foundations	17	. ====	( . ( . (
Private foundations	17 18	1,595,764	1,164,656
Bilaterals and multilaterals		532,689	1,886,254
Individuals and corporations	19 20	5,536,805 25,453	10.014
	20	7,690,711	19,314
		/,090,/11	3,070,224
Revenue from exchange transactions			
Other income	21	441,710	293,566
Total revenue		8,132,421	3,363,790
Expenditure			
Grants and other programmes			
Grants awarded	22	5 608 500	000600
Capacity building workshops	23	5,608,530 325,686	989,600
Other programmes	24	315,634	188,525 644,218
Programme management expenses	25	806,655	694,426
200 pt 100 m 1000 pt 1	_5	555,033	094,420
Fundraising and institutional costs			
Management and institutional development	26	201 545	050 500
Fundraising and communication	27	301,545 425,439	259,500 <u>418,306</u>
The state of the s	-/	_4=3,439	410,300
Total expenditure		7,783,489	3,194,575
Surplus before finance income		348,932	169,215
Finance income	28	61,370	84,082
Surplus for the year		410,302	253,297

The notes on pages 10 to 31 are an integral part of these financial statements.

STATEMENT OF CASH FLOWS	:41		
(All amounts are expressed in US dollars unless otherw	rise stated)		
	Notes	Year ended 3	1 December
Cash flows from operating activities		2017	2016
Cash generated from/(used in) operations	10a	(1,482,277)	3,835,670
Net cash generated from/(used in) operating activities		(1,482,277)	3, <u>835,670</u>
Cash flows from investing activities			
Purchase of property and equipment	3	(35,040)	(5,025)
Purchase of intangible asset	4	(10,851)	(15,827)
Interest reinvested/purchases	29	(1,640,719)	(75,570)
Proceeds on disposal		1,575	
Net cash used in investing activities		(1,685,035)	(96,422)
Net increase/(decrease) in cash and cash equivalents		(3,167,312)	3,739,248
Movement in cash and cash equivalents			
At start of the year  Increase/(decrease) during the year	10b	7,584,876 (3,167,312)	3,845,628 3,739,248
Cash and cash equivalents at the end of the year	10b	4,417,564	7 584 876

4,417,564

The notes on pages 10 to 31 are an integral part of these financial statements.

7,584,876

# STATEMENT OF CHANGES IN NET ASSETS/EQUITY

(All amounts are expressed in US dollars unless otherwise stated)

2017	Notes	Revaluation reserve	Endowment fund	Unrestricted funds	Total
Balance at 1 January		-	3,592,744	613,726	4,206,470
Changes in net assets	for the year				
Surplus for the year	14, 15 & 16	338,761	_345,604	64,698	749,063
Balance as 31 December		338,761	3,938,348	678,424	4,955,533
2016 Balance at 1 January Changes in net assets f	or the year		3,482,846	470,327	3,953,173
Surplus for the year		<u> </u>	109,898	143,399	_253,297
Balance at 31 December		=	3,592,744	<u>613,726</u>	4,206,470

The notes on pages 10 to 31 are an integral part of these financial statements.

# For the year ended 31 December 2017

#### NOTES

#### 1. General information

The African Women's Development Fund (AWDF) is a grant-making foundation that supports local, national and regional women's organizations working towards the empowerment of African women and the promotion and realization of their right. AWDF is a not-for-profit organisation in accordance with international public law and is incorporated under the Laws of Ghana. By specialising in grant-making and focused, tailored capacity-building programmes, they work to strengthen and support the work of African women's organisations. By amplifying and celebrating African women's voices and achievements, the AWDF supports efforts that combat harmful stereotypes, and promote African women as active agents of change. Since January 2017 six countries in the Middle East have been added to our grant making geography specifically as part of the Leading from the South initiative. Additionally, at the beginning of 2017, AWDF's grant thematic areas was reviewed in line with the new strategic plan.

# 2. Summary of significant accounting policies

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

# (a) Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with International Public Sector Accounting Standards (IPSAS). In the absence of an International Public Sector Accounting Standard that specifically applies to a transaction, other event or condition, management uses its judgement in developing and applying an accounting policy that results in information that is relevant to the decision-making needs of users so that the financial statements:

- represent faithfully the financial position, financial performance and cash flows of the entity;
- reflect the economic substance of transactions, other events and conditions and not merely the legal form;
- are neutral, i.e. free from bias;
- are prudent; and
- are complete in all material respects.

# (b) Changes in accounting policy and disclosures

# (i) Change in accounting policy

During the year, the Organization changed its accounting policy with respect to the measurement of its office buildings from the cost model to the revaluation model and its investment property from the cost model to the fair value model. The fair value is the price at which the property could be exchanged between knowledgeable, willing parties in an arm's length transaction.

# 2. Summary of significant accounting policies (continued)

- (b) Changes in accounting policy and disclosures (continued)
- (i) Change in accounting policy (continued)

#### Office building

Paragraph 44 of IPSAS 17 states that after recognition as an asset, an item of property, plant, and equipment whose fair value can be measured reliably shall be carried at a revalued amount, being its fair value at the date of the revaluation, less any subsequent accumulated depreciation, and subsequent accumulated impairment losses. Revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the reporting date.

If the carrying amount of a class of assets is increased as a result of a revaluation, the increase shall be credited directly to revaluation surplus. However, the increase shall be recognized in surplus or deficit to the extent that it reverses a revaluation decrease of the same class of assets previously recognized in surplus or deficit.

If the carrying amount of a class of assets is decreased as a result of a revaluation, the decrease shall be recognized in surplus or deficit. However, the decrease shall be debited directly to revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that class of assets.

Revaluation increases and decreases relating to individual assets within a class of property, plant, and equipment must be offset against one another within that class but must not be offset in respect of assets in different classes.

#### Investment property

A gain or loss arising from a change in the fair value of investment property shall be recognized in surplus or deficit for the period in which it arises. Fair value specifically excludes an estimated price inflated or deflated by special terms or circumstances such as atypical financing, sale and leaseback arrangements, special considerations or concessions granted by anyone associated with the sale. The fair value of investment property shall reflect market conditions at the reporting date.

Paragraphs 42 and 44 of IPSAS 17 stat that after initial recognition, an entity that chooses the fair value model shall measure all of its investment property at fair value, except in the cases described in paragraph 62. A gain or loss arising from a change in the fair value of investment property shall be recognized in surplus or deficit for the period in which it arises.

# 2. Summary of significant accounting policies (continued)

# (b) Changes in accounting policy and disclosures (continued)

# (ii) New and amended standards adopted by the organization

In the current year, the organisation applied all relevant IPSASs issued by the International Public Sector Accounting Standards Board (IPSASB) that are mandatorily effective for accounting periods that begin on or after 1 January 2017.

There are no standards and interpretations that are effective for the first time for the financial year beginning on or after the 1 January 2017 that would have material impact on the organisation.

# (iii) New standards that are not yet effective and have not been early adopted

The International Public Sector Accounting Standards Board (IPSASB) in July 2016 and January 2017 issued IPSAS 39 'Employee Benefits' to replace IPSAS 25 and IPSAS 40 'Public Sector Combinations', the effective date is 1 January 2019. Early adoption of IPSAS 40 is however encouraged.

### (c) Use of estimates and judgement

The preparation of financial statements in conformity with IPSAS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

The key estimates management has made in preparing the financial statements concerns accruals, the useful lives of investment property, property and equipment and intangible assets. The estimated useful lives of these assets are set out in the relevant notes.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

# (d) Property and equipment

#### Property

Property, which in this case relates to the Organisation's office premises, is recognised when it is probable that future economic benefits or service potential will flow to the Organisation. In previous years, the organisation measured it office premises at cost less accumulated depreciation. Office premises was depreciate over the remaining useful life of the lease not exceeding 86 years. In the year under review, the Organisation decided to change its method of measurement of its office premise from the cost model to the revaluation model. Details of the requirements of this model are presented in Note 2(b)(i).

# 2. Summary of significant accounting policies (continued)

# (d) Property and equipment (continued)

#### Equipment

Equipment is recognised when it is probable that future economic benefits or service potential will flow to the Organisation. Items of equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. Costs include expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the organisation and the cost of the item can be measured reliably. The carrying amount of a replaced part is derecognised. The costs of day-to-day maintenance, repair and servicing expenditures incurred on property and equipment is charged to the statement of financial performance during the financial period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives for the current and comparative periods are as follows:

Motor vehicles - 5 years

Computer equipment - 3 years

Office equipment - 4 years

Furniture and fittings - 5 years

If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of an asset, the depreciation of that asset is revised prospectively to reflect the new expectations.

Gains and losses on disposal of property and equipment are determined by comparing proceeds from disposal with the carrying amounts of property and equipment and are recognised in statement of financial performance.

# (e) Intangible assets

Intangible assets are purchased or internally generated computer software and website designs. Intangible assets are recognised when it is probable that future economic benefits or service potential will flow to the Organisation. Intangible assets are stated at cost less accumulated amortisation and any impairment losses. Intangible costs include expenditure that is directly attributable the acquisition of items.

Subsequent expenditure on software assets are capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Amortisation is recognised in the income statement on a straight-line basis over the estimated useful life of 3 years of the organisation's intangible assets, from the date that it is available for use.

### Summary of significant accounting policies (continued)

### (e) Intangible assets (continued)

If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new expectations.

#### (f) Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the fund, is classified as investment property. Investment property are recognised as an asset when it is probable that the future economic benefits that are associated with the property will flow to the Organisation, and the cost of the property can be reliably measured. Investment property shall be measured initially at its cost (transaction costs shall be included in this initial measurement).

During the year, the Organisation changed it the method of measurement of its investment property from the cost model to the fair value model. Details of the requirements of this model are presented in Note 2(b)(i).

The Organisation at the end of each reporting period assesses whether there is objective evidence that an investment property is impaired. An investment property is impaired and impairment losses recognised only if there is objective evidence of impairment as a result of one or more events ('loss event') that occurred after the initial recognition of the investment property and that loss event has an impact on the estimated future cash flows of the Investment property that can be reliably estimated.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the reversal of the previously recognised impairment loss is recognised in the statement of financial performance.

Investment properties are derecognised either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit or service potential is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the surplus or deficit in the period of derecognition. Transfers are made to or from investment property only when there is a change in use.

# (f) Recoverables from non-exchange transactions

Recoverable from non-exchange transactions comprise receivables from partners and donors for which it is possible that the inflow will occur and future economic benefits or service potential will flow to the entity and the fair value of the assets can be measured reliably.

Recoverables from non-exchange transactions are recorded at their estimated realisable value after providing for doubtful and uncollectible debts. A provision for impairment of recoverables from non-exchange transaction is established when there is objective evidence that the organisation will not be able to collect all amounts due according to the original terms of the receivables.

# Summary of significant accounting policies (continued)

# (g) Receivables from exchange transactions

Receivables from exchange transactions comprise prepayments, advances to staff and sundry debtors excluding recoverables from partners and donors. Salary advances/staff loans outstanding as at the end of the reporting period are treated as receivables in the statement of financial position. Receivables are recognised when they arise and cancelled when payment is made. Receivables from exchange transactions are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of receivables is established when there is objective evidence that the organisation will not be able to collect all amounts due according to the original terms of the receivables.

### (h) Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks and other short term highly liquid investments with original maturities of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value.

#### (i) Financial instruments

Non-derivative financial instruments

Non-derivative financial instruments are fixed deposit investment, other receivables, cash and cash equivalents and accounts payable.

Non-derivative financial instruments are recognised initially at fair value plus, for instrument not at fair value through surplus or deficit, any directly attributable transaction cost. Subsequent to initial recognition non-derivative financial instruments are measured at amortised cost using the effective interest rate method, less any impairment losses, if any.

Non-derivative financial instruments are categorised as follows:

- Loans and receivables these are non-derivative financial assets with fixed or determinable payments
  that are not quoted in an active market. These assets are measured at amortised cost using the effective
  interest rate method, less any impairment losses;
- Held to maturity investments these are investments with fixed determinable maturity dates; and
- Financial liabilities measured at amortised cost this relates to all other liabilities that are not designated at fair value through surplus or deficit.

### Off setting

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the organisation has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

# 2. Summary of significant accounting policies (continued)

# (i) Financial instruments (continued)

Income and expenses are presented on a net basis when permitted by the accounting standards, or for gains and losses arising from a group of similar transactions.

Amortised cost measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

# Payables under non-exchange transactions and accounts payable

Payables under non-exchange transactions represent grants awarded but not disbursed as at the end of the year.

Accounts payable is made up of sundry creditors and accruals and these represent amounts due for support, services and/or materials received prior to year-end, but not paid for as at the statement of financial position date and liabilities to pay for goods or services that have been received or supplied but have not been paid, invoiced or formally agreed with the supplier respectively.

They are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

### (k) Temporary restricted funds

Temporary restricted funds are funds used for specific purposes and are mainly from institutional donors such as private foundations, public foundations and multilateral and bilateral donors. The grant agreements with the donors explicitly state the purpose for which the grants are awarded. Such grant agreements also specify the circumstances under which unspent grants are returned to the donors.

They are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

### (l) Accumulated fund

Accumulated fund is arrived at after accounting for surplus or deficit for the year.

# African Women's Development Fund (AWDF)

Financial Statements

For the year ended 31 December 2017

#### NOTES (continued)

# 2. Summary of significant accounting policies (continued)

#### (m) Revenue

# Revenue from non-exchange transactions

Revenue arises from non-exchange transactions such as grants from various donors. Grants represent cash remittances from institutional donors, corporate institutions and individuals.

Revenue is recognised when funds are transmitted and received except for specific grant income which may be recognised on accrual basis due to the terms and conditions of the grant agreement. Such grants are reviewed on a case by case basis and revenue recognised based on their terms and conditions.

### Revenue from exchange transactions

Revenue arises from exchange transactions such as interest and investment income. Interest and investment income is recognised on a time proportion basis, taking account of the principal outstanding and the effective rate over the period to maturity, when it is determined that such income will accrue to the organisation.

#### (o) Revenue (continued)

# Revenue from exchange transactions (continued)

Other income includes earned income, registration fees, income from rent and foreign exchange gains and losses. Earned income relates to revenue earned by the organisation from the provision of services such as grant making services provided to its partners. Earned revenue is recognised when earned, that is, when the service has been provided by the Organisation in the course of the year. Registration fees relate to fees paid by participants for regional convenings. They are recognised on a cash basis during the year.

#### (p) Expenditure

The organisation's expenditure is recognised on an accrual basis. Expenditure comprises costs incurred directly for the activities of the African Women's Development Fund. Grant expenses are also recognised on an accrual basis when they are awarded.

# (q) Foreign currency translation

# Functional and presentation currency

The financial statements are presented in United States Dollars, which is the organisation's functional and presentational currency.

# 2. Summary of significant accounting policies (continued)

### (q) Foreign currency translation (continued)

#### Transactions and balances

Transactions in foreign currencies are translated to United States dollars at the approximate rates of exchange prevailing at the date of the transactions. Monetary assets and liabilities denominated in currencies other than US dollars at the reporting date are translated into US Dollars at the rates of exchange ruling as at that date. The resulting gains or losses are recognised in the statement of financial performance.

### (r) Financial risk management

The Organisation seeks to minimise its exposure to financial risk. It uses only non-derivative financial instruments as part of its normal operations. These financial instruments include bank accounts, certificates of deposit, accounts receivable and accounts payable.

#### Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the organisation's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

#### Credit risk

In the normal course of business, AWDF incurs credit risk from accounts receivable and transactions with banking institutions. AWDF manages its exposure to credit risk by:

- Holding bank balances and short-term deposits (demand deposits) with Ghanaian registered banks;
   and
- Maintaining credit control procedures over accounts receivable.

As at 31 December 2017, the total amount of cash and cash equivalents was US\$4,417,564 (2016: U\$7,584,876) held with Barclays Bank of Ghana Limited and Ecobank Ghana Limited in the form of demand deposits. Recoverables from non-exchange transactions and receivables from exchange transactions excluding prepayments as at 31 December 2017 totalled US\$93,609 (2016: US\$229,465).

The maximum exposure as at 31 December 2017 was equal to the total amount of bank balances, short-term deposits, long-term investments and receivables disclosed in the statement of financial position.

AWDF does not require any collateral or security to support financial instruments and other receivables it holds due to low risk associated with the realization of these instruments.

### 2. Summary of significant accounting policies (continued)

### (r) Financial risk management (continued)

#### Liquidity risk

Liquidity risk is the risk that the organisation will not be able to meet its financial obligations as they fall due. Prudent liquidity risk management includes maintaining sufficient cash balances. Management performs cash flow forecasting and monitors rolling forecasts of the organisation's liquidity requirements to ensure it has sufficient cash to meet its operational needs.

Maturity analysis of financial liabilities

The table below analyses the organisation's financial liabilities that will be settled on a net basis into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date.

#### Liquidity risk (continued)

The amounts disclosed in the table below are the contractual undiscounted cash flows.

At 31 December 2017:	Due within one year US\$	Due after one year US\$
Accounts payable	260,813	.=.
At 31 December 2016:		
Accounts payable	178,835	s=

### Foreign currency exchange risk

The organisation's exposure to currency risk on purchases other than the functional currency is not significant. The currency in which these transactions primarily are denominated is Ghana cedis. Foreign exchange gains and losses resulting from settlement, or translation of year end monetary balances denominated in foreign currencies are recognised in the statement of financial performance.

AWDF operates separate bank accounts in Ghana Cedi. AWDF incurs currency risk as a result of the conversion of foreign currency balances held in these bank accounts to United States dollars at period end. The currency risk associated with this balance is considered minimal and therefore AWDF does not hedge its foreign currency exposure.

Foreign currency transactions are translated to United States dollars at exchange rates at the dates of the transactions.

# 2. Summary of significant accounting policies (continued)

# (r) Financial risk management (continued)

### Interest rate risk

Interest rate risk arises from possible impact of changes in the interest rates on the value of financial instruments. The organisation's exposure to the risk of changes in market interest rates relates primarily to its fixed deposit with floating interest rates. All financial instruments are recognised in the statement of financial position at their fair values.

### Capital management

The organisation's primary objective of managing capital is to ensure that there is sufficient capital available to support the funding requirements of the organisation in a way that will ensure that the organisation remains in a sound financial position. The donors and members continues to provide financial support through grants, donations and members' contributions.

#### Fair values

As at 31 December 2017, the carrying amounts approximate the fair values for all financial instruments held.

### 3. Property and Equipment

	Motor		Office	Furniture	Office	
2017	vehicles	Computers	equipment	and fittings	premises	Total
Cost					V <b></b> E%455579/6/3944645032	
Balance at 1 January	128,879	187,569	163,336	29,542	772,078	1,281,404
Additions	-	19,960	5,671	9,409	,=	35,040
Disposals	(10,862)	(51,609)	(6,124)	(2,234)	:-	(70,829)
Revaluation surplus Balance at 31					256,622	256,622
December Depreciation	118,017	155,920	162,883	36,717	1,028,700	1,502,237
At 1 January	128,879	153,005	151,114	28,842	72,556	534,396
Charge for the year Transfer on	-	20,878	9,023	1,290	9,582	40,773
revaluation	_	-	_	120	(82,138)	(90.400)
Disposal	(10,862)	(48,749)	(6,124)	(2,235)	(62,136)	(82,138) (67,970)
Balance at 31					<del>02-0-0-0</del>	
December	118,017	125,134	154,013	27,897	-	425,061
Net book value			-			423,001
At 31 December						
2017		30,786	<u>8,870</u>	8,820	1,028,700	1,077,176

(All amounts in the notes are expressed in US dollars unless otherwise stated)

# Property and Equipment (continued)

2016	Motor vehicles	Computers	Office equipment	Furniture and fittings	Office premises	Total
Cost					Promoco	zotui
Balance at 1						
January	128,879	182,544	163,336	29,542	772,078	1,276,379
Additions		5,025	-	-2,54=	772,070	
Balance at 31			·			5,025
December	128,879	187,569	163,336	29,542	772,078	1,281,404
Depreciation			20000	53,045	1/2,0/0	1,201,404
At 1 January	128,879	130,893	141,453	27,578	62,974	491,777
Charge for the year		22,112	_9,661	_1,264	9,582	
Balance at 31			7,001		_9,502	42,619
December	128,879	153,005	151,114	28,842	<u>72,556</u>	<b>504.006</b>
Net book value			202)224	20,042	/2,550	534,396
At 31 December						
2016		34,564	12,222	<u>_700</u>	699,522	747,008

The fair value of property (office building) amounted to US\$1,028,700 (made up of land of US\$386,800 and buildings of US\$641,900). The fair value were determined based on valuations performed by Assenta Property Consulting, an independent valuer, as at 31 December 2017. Assenta Property Consulting is an industry specialist in valuing these types of properties. The fair values of the properties have been determined on observable prices in the market.

### 4. Intangible assets

2017 Cost	SunSystems Accounting Software	AWDF Information Management System*	Website Redesign	SPSS Statistics Software	Total
Balance at 1 January Additions	33,698 =	64,735 <u>8,007</u>	23,557 =	- 2,844	121,990 _10,851
Balance at 31 December	33,698	72,742	23,557	2,844	132,841
Amortisation At 1 January Charge for the year	20,218 10,109		14,134 _7,067	- _490	34,352 17,666
Balance at 31 December	30,327		21,201	_490	52,018
Net book value At 31 December 2017	3,371	<u>72,742</u>	<u>2,356</u>	2,354	80,823

(All amounts in the notes are expressed in US dollars unless otherwise stated)

### 4. Intangible assets (continued)

2016 Cost	SunSystems Accounting Software	AWDF Information Management System*	Website Redesign	Total
Balance at 1 January Additions	33,698	48,908 15,827	23,557 	106,163 15,827
Balance at 31 December Amortisation	33,698	64,735	23.557	121,990
At 1 January Charge for the year	10,109 10,109		7,067 _7,067	17,176 17,176
Balance at 31 December	20,218		14,134	34,352
Net book value At 31 December 2016	<u>13,480</u>	64,735	9,423	87,638

<sup>\*</sup>The development of the AWDF information management system was still ongoing as at year end and due to be available for use from 2018. There was therefore no amortisation charge for the year under review as the asset was classified as work-in-progress.

### 5. Investment property

Cost	2017	2016
As at 1 January Fair valuation gain	751,347 261,675	751,347 ————————————————————————————————————
Accumulated depreciation	1,013,022	751,347
Balance at 1 January Charge for the year	69,988 _9,334	60,654 ——9,334
Balance at 31 December	79,322	69,988
Net book value At 31 December	933,700	681,359

The fair value of investment property amounted to US\$933,700 (made up of land of US\$360,000 and buildings of US\$573,700). The fair value were determined based on valuations performed by Assenta Property Consulting, an independent valuer, as at 31 December 2017. Assenta Property Consulting is an industry specialist in valuing these types of investment properties. The fair values of the properties have been determined on observable prices in the market.

# African Women's Development Fund (AWDF)

Financial Statements

For the year ended 31 December 2017

# **NOTES** (continued)

(All amounts in the notes are expressed in US dollars unless otherwise stated)

#### 6. Investments

Long-term investment is made up of a three-year bond of US\$1,000,000 with Stanbic Bank Ghana Limited purchased in 2017, due to mature in November 2020.

# 7. Recoverables from non-exchange transactions

	African Capacity Building Foundation (ACBF) Novo Foundation	2017 6,088 ———————————————————————————————————	2016 82,172 28,000
		6,088	110,172
8.	Receivables from exchange transactions		
		2017	2016
	Prepayments and sundry debtors Staff advances	119,839 1,670	122,760 _3.493
		121,509	126,253

#### 9. Fixed deposits

Fixed deposits comprise short-term deposits with Ghana Commercial Bank (GCB) which matured in February and March 2018; a 1-year bond with Barclays Bank Ghana Ltd due to mature in October 2018; and a 3-year bond with HFC Bank in its final year purchased in March 2016 and due to mature in September 2018.

	2017	2016
GCB	762,834	
Barclays	2,000,000	=
HFC UT Bank	50,000	1,157
UT Bank	, .	738,440
FBN Bank		751,922
1 DIV Dalik		580,596
	2,812,834	2,072,115

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(All amounts in the notes are expressed in US dollars unless otherwise stated)

# 10a. Cash generated (used in)/ from operations

	As at 31 December	
	2017	2016
Cash flows from operating activities		
Surplus for the year	410,302	253,297
Adjustments for non-cash movements		
Depreciation – Property and Equipment	40,773	42,619
Depreciation – Investment Property	9,334	9,334
Amortisation – Intangible assets	17,666	17,176
Loss on disposal of assets	1,284	-
Fair valuation gain - Investment Property	(261,675)	-
Decrease/(Increase) in recoverables from non-exchange transactions	104,084	(110,172)
Decrease/(Increase) in receivables from exchange transactions	4,745	(22,215)
Increase/ (Decrease) in accrued interest on fixed deposit investments	6 <del>*</del>	(1,790)
Increase/(Decrease) in payables from non-exchange transactions	3,371,350	(939,550)
Increase/(Decrease) in accounts payable	81,978	(41,876)
(Decrease)/Increase in temporary restricted funds	(5,262,118)	4,628,847
	(1,482,277)	3,835,670
10b. Cash and cash equivalents		
	2017	2016
Cash at bank	4,414,224	7,580,952
Cash in hand	3,340	3,924
	4,417,564	7,584,876

# 11. Payables under non-exchange transactions

As at 31 December 2017, an amount of US\$3,712,605 (2016: US\$341,255) of grants awarded had not been disbursed to grantees.

### 12. Accounts payable

	2017	2016
Sundry creditors Accruals	108,583 152,230	69,303 109,532
	<u>260,813</u>	178,835

(All amounts in the notes are expressed in US dollars unless otherwise stated)

### 13. Temporary restricted funds

Temporarily restricted funds are deferred income from donors for specific purposes and are mainly from institutional donors such as private foundations, public foundations and multilateral and bilateral donors. The grant agreements with the donors explicitly state the purpose for which the grants are awarded. Such grant agreements also specify the circumstances under which unspent grants are returned to the donors. At the balance sheet date, unspent temporarily restricted funds amounted to US\$1,520,743 (2016: US\$6,782,861).

Donor	2017	2016	
Bill and Melinda Gates Foundation		06	
Ford Foundation	440.00=	86,123	
Foundation for a Just Society	412,907	X1 (2.5)	
Global Fund For Women	160,434	127,000	
Levi Strauss Foundation	20,896	10,896	
	9₩	18,578	
Stephen Lewis Foundation	48,324	650	
African Capacity Building Foundation (ACBF)	1 €	30,268	
Comic Relief (Maanda Project)	233,453	378,567	
Comic Relief (Women and Girls Project)	143,507	204,466	
Safe Abortion Action Fund (SAAF)	11,293	77,740	
Women's Foundation of Minnesota	34,806	//,/40	
John Hopkins University-SPH	34,000	-	
Open Society Foundation	_	16,114	
Novo Foundation	-	43,213	
Mama Cash	<b>=</b>	28,000	
	34,402	8,246	
Ministry of Foreign Affairs (Netherlands) LFS Project	211,195	5,753,000	
Hewlett Foundation	209,526		
Total	1,520,743	6,782,861	

### 14. Endowment fund

The endowment fund was set up in 2006 to broaden and stabilise the financial base of the organisation. Over the coming years, AWDF will continue with the endowment campaign through the support of donor agencies, corporations and friends of AWDF within and outside Africa to meet the target of US\$10 million for the restricted fund. The endowment fund is made up of contributions from donors, interest generated from the funds invested in fixed deposits, and the rental income from the Investment Property. All expenses relating to investment property are charged to this account. The balance on the endowment fund as at 31 December 2017 was US\$3,938,348 (2016: \$3,592,744).

(All amounts in the notes are expressed in US dollars unless otherwise stated)

### 15. Unrestricted funds

These are funds which are available to be used for business purposes at the discretion of the Executive Board. The balance on the unrestricted fund as at 31 December 2017 was US\$678,424 (2016: US\$613,726).

### 16. Revaluation reserve

The Organisation employed consultants to perform a revaluation of its office premises. A gain of US\$338,761 realised on the revaluation has been recognised in the revaluation reserve.

#### 17. Public foundations

		2017	2016
	Africa Capacity Building Foundation (ACBF)	212,956	135,880
	Comic Relief	989,562	1,199,843
	Global Fund for Women	10,000	30,200
	Safe Abortion Action Fund	-	99,700
	Urgent Action Fund	_	19,940
	Women's Foundation of Minnesota	24,965	15,190
	Mama Cash	100,917	8,246
	Catapult Foundation	100,917	3,607
	Fonds De Mujero/FMS		3,600
		1,338,400	1,516,206
	(Less)/add net change in unutilised grant	<u>257,364</u>	
	<u>.</u>		(351,550)
		1,595,764	1,164,656
18.	Private foundations		
	P. I.P.	2017	2016
	Ford Foundation	500,000	-
	Foundation for a Just Society	150,000	127,000
	Levi Strauss Foundation	-	23,750
	MacArthur Foundation	-	50,000
	Stephen Lewis Foundation	66,678	74,725
	Novo Foundation	DO. C 400-5-10-10-10-1	28,000
	Open Society Foundation	-	72,151
	Open Society Initiative for East Africa	-	34,925
	Hewlett Foundation	_350,000	
		1,066,678	410,551
	Add net change in unutilised grant	(533,989)	1,475,703
			-14/01/03
		$\underline{-532,689}$	1,886,254

# African Women's Development Fund (AWDF)

Financial Statements

For the year ended 31 December 2017

# NOTES (continued)

(All amounts in the notes are expressed in US dollars unless otherwise stated)

#### 19. Bilaterals and multilaterals

2016	2017	
5,753,000 (5,753,000)	- 5, <u>536,805</u>	Ministry of Foreign Affairs (Netherlands) (Less)/add net change in unutilised grant
	5,536,805	

# 20. Individuals and corporations

These represent funds received from individuals and corporations towards the furtherance of the objectives of the Organisation.

#### 21. Other income

		2017	2016
	Earned income Foreign exchange gains Income from rentals Fair valuation gain Registration fees Sundry income	127,760 3,750 47,334 261,675 - 	233,948 119 45,080 6,950 
		441,710	293,566
22.	Grants awarded	2017	2016
	Body and Health Rights Economic Security and Justice Leadership, Participation and Peace Economic Empowerment and Livelihood Women's Human Rights Health and Reproductive Rights Governance, Peace and Security HIV/AIDS	2,238,683 2,595,078 774,769 - - -	375,600 446,000 5,000 65,000 98,000
		<u>5,608,530</u>	989,600

(All amounts in the notes are expressed in US dollars unless otherwise stated)

# 23. Capacity building workshops

This includes costs associated with capacity building activities undertaken for partners of the organisation. These include activities such as the leadership and governance convening and coaching, thematic convening, results based programming workshop, financial management training, and resource mobilisation boot camp.

		2017	2016
	Capacity building workshops	325,686	188,525
24.	Other programmes		
		2017	2016
	Advance Family Planning (AFP) Project African Feminist Forum (AFF) African Institute for Integrated Response to Violence Against		4,572 304,464
	Women (AIR)	3,700	5 <b>.7</b> 0
	Africa Philanthropy Network (APN) Biennial Conference	-	37,740
	Convening of Women's Funds	17,483	
	DRC Research Study	-	165,633
	Education and Information GDC Research and Dissemination	23,068	11,460
		66,325	27,970
	Programme Outreach and Partnership Publications and Resource Materials	112,077	36,647
	1 ubications and Resource Materials	92,981	_55,732
		315,634	644,218
25.	Programme management expenses		
	Data Collection	7,059	9,221
	Board expenses/meetings	4,935	7,472
	Depreciation and amortization	33,887	34,564
	End of service benefit	30,672	27,545
	Futures focused strategic planning		24,588
	Mid-term evaluation	*	1,375
	Operational expenses	123,506	106,191
	Scenario and strategic planning	34,331	
	Site visit and grantee outreach	76,695	44,618
	Staff remuneration	495,570	438,852
		806,655	694,426

(All amounts in the notes are expressed in US dollars unless otherwise stated)

#### 25. Programme management expenses (continued)

Programme management expenses are expenses that are directly related to the administration of grants and other non-grant making programme activities. These include programme staff salaries, executive board expenses, programme staff travel, monitoring, evaluation and outreach expenses as they relate to promoting grant making and non-grant making programme activities plus a share of pooled expenses.

### 26. Management and institutional development

		2017	2016
	Audit fees and related expenses Board expenses/meetings Depreciation and amortization End of Service Benefit Legal fees Operational expenses Staff remuneration	39,294 6,580 13,555 12,269 238 49,402 180,207	22,426 9,962 13,826 11,018 210 42,476 159,582
		301,343	<u>259,500</u>
27.	Fundraising and communication		
	Board expenses/meetings Communications Consultant Depreciation and amortization End of service benefit Fundraising and Donor Relations Operational expenses Outreach Promotions and Partnerships Staff remuneration Website Maintenance	4,935 15,500 20,332 18,403 37,275 74,104 21,328 225,259 	7,472 28,504 20,739 16,527 47,344 63,714 29,823 199,478
		425,439	418,306

Board expenses/meetings, depreciation and amortisation, staff remuneration, operational expenses and end of service benefit costs are charged to the three main functional areas on the basis of expenditure incurred under each.

(All amounts in the notes are expressed in US dollars unless otherwise stated)

#### 28. Finance income

Interest income <u>61,370</u> <u>84,082</u>

Finance income represents interest earned on the organisation's endowment fund.

#### 29. Purchase of Investments

#### 2017

	GCB	GCB	FBN Bank	HFC	Barclays	Stanbic	Total
Balance b/f Accrued	728,592	741,838	574,847	100,000	-	~	2,145,277
interest as at 1 January 2017	9,849	10,084	_5,749	<u>1,156</u>	Ξ	Ξ	26,838
Interest	738,441	751,922	580,596	101,156	-		2,172,115
reinvested/ Purchases <b>Total</b>	24.393 762,834	<u>(751,922)</u>	(580,596) 	(51,156) 50,000	2,000,000 2,000,000	1,000,000 1,000,000	1,640,719 3,812,834
2016							
Invested	UT Bank	UT Bank	FBN Bank	HFC	Barclays	Stanbic	Total
amount Interest	700,195	712,925	556,587	100,000	=		2,069,707
reinvested/ Purchases	_28,397	_ 28,913	18,260		.=	=	<b>75,570</b>
Total	728,592	741,838	574,847	100,000	Ξ	, E	2,145,277

#### 30. Related party transactions

AWDF is governed by the Executive Board whose members are entitled to payment of travel related expenses when participating in AWDF meetings or any other AWDF business. The list of Executive Board members during the year under review is shown on page 1 of this report.

There are other organisations founded by members of the board or for which members of AWDF as part of their board. No grants were awarded to these organisations during the year under review. Except for the Chief Executive Officer, who is remunerated by the organisation, no other board member received any remuneration or loans other than the entitlements indicated above during the year under review.

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### African Women's Development Fund (AWDF)

Financial Statements For the year ended 31 December 2017

#### NOTES (continued)

Key management staff

Key management personnel are those persons who have authority and responsibility for planning, directing and controlling the activities of the organisation directly or indirectly including any Director (whether executive or otherwise) of the organisation.

#### 31. Employee benefits

Staff costs

The total staff costs for the period under review amounted to US\$901,036 (2016: US\$853,002). This cost has been allocated under the following expenditure lines: Programme Management, Management and Institutional Development and Fundraising and Communications expenses.

# 32. Employee benefits (continued)

Defined Contribution Plans

### Social Security Contribution

Under the National Pensions Scheme the organisation contributes 13% of employee's basic salary to the Social Security and National Insurance Trust (SSNIT) for employee pensions. The organisation's obligation is limited to the relevant contributions, which were settled on due dates. The pension liabilities and obligations, however, rest with SSNIT.

### ii. End of Service Benefits

The organisation has a policy that awards benefits to staff who have served the organisation and are leaving either on retirement, resignation or termination of appointment. The beneficiary staff is entitled to one month's salary for each year of service spent in the organisation. The computation of the benefit on retirement is based on each year's salary level of the employee and not purely on the last drawn salary.

The organisation's obligation on retirement is limited to the relevant contribution. The fund is kept with GCB and invested in short term fixed deposits.

# 33. Contingent liabilities

There were no contingent liabilities at the reporting date and at 31 December 2017.

### 34. Capital commitments

There were no commitments for capital expenditure in the financial statements at the reporting date and at 31 December 2017.